



MEMORANDUM

TC

Agenda Item No. 1(E)5

TO: Honorable Dennis C. Moss, Chairperson
and Members, Transportation Committee

DATE: June 17, 2004

FROM: George M. Burgess
County Manager

A handwritten signature in black ink, appearing to read "G. Burgess", is written over the printed name of George M. Burgess.

SUBJECT: June 2004
Monthly
Progress Report

Attached please find the June 2004 Monthly Progress Report for Aviation, Seaport, Consumer Services, Miami-Dade Transit and Public Works' PTP Projects.

A handwritten signature in black ink, appearing to read "A. Ray", is written over the printed name of the Surface Transportation Manager.

6/10/04

Surface Transportation Manager

June 2004 Goals Report

Public Works

Goal 1: Implement the Public Works Department's Major PTP projects on-time and on-budget

Status:

- The \$5.5 million NW 62 Avenue project in Hialeah began construction on May 3, 2004. The prime contractor, Williams Paving, mobilized quickly and is already making significant progress. The City of Hialeah and County forces are monitoring and inspecting the work.
- Six design contracts are being negotiated. Out of the six, five of them are with CICC for scheduling of the negotiations committee. The last project is nearly complete with negotiations, and a work order will be presented before the Transportation Committee on July 22nd for approval. The 6 contracts will address several site specific projects in the department's 2-year plan.
- The Grand Avenue Project is expected to break ground in August 2004. The project cost is \$3.7 million dollars, and combines funding from PTP, other County funding sources (RIF, Secondary Gas Tax) and City of Miami funding.
- Miami-Dade County and the City of Miami have met regarding new JPAs and will begin accelerating several other projects in the 2-year plan. Those projects are NE 2nd Ave from NE 36 Street to NE 43 Street, NE 2nd Ave from NE 43 Street to NE 62 Street and South Miami Avenue from SW 25 Road to SW 15 Road.
- The Miami River Crossing Study scope has been redrafted. The document is undergoing comment from the City of Miami and FDOT. Once a scope is finalized the study will be advertised by the County.
- PWD is moving forward with the ATMS (Advanced Traffic Management System) project. A video and presentation will be made today in order to update the Committee on progress.

Goal 2: Implement the Public Works Department's Neighborhood PTP projects on-time and on-budget

Status:

- Public Works has contacted each of the County Commissioner's Offices to meet to discuss the Neighborhood Improvement Projects with their Districts. Five Commissioners have met to discuss and prioritize projects so far.
- Contracts to address these Neighborhood Improvements (Non-Site Specific) are being moved forward. 4 Contracts (School Flashing Signals, Sidewalks, ADA Sidewalks, Resurfacing) were approved by the BCC and CITT last month. 6 additional contracts (4 Resurfacing, 1 Striping, 1 ADA sidewalks) are before the BCC and CITT this month for approval of award recommendation. Starting in July, Resurfacing projects in Districts 1 & 7 will continue with these contracts as well as many other locations County wide. The sidewalk and ADA sidewalk contracts will begin addressing ADA accessibility to Bus stops, starting in July. By September, School flashing signals will start going up at the following schools: Lake Stevens EI (D1), Greynolds Park EI (D4), Shenandoah EI (D5), Kinlock

Park EI (D6), Gulfstream EI (D8). Eleven other schools county wide will be addressed after the initial 5 locations.

Goal 3: Picking the Low-Hanging PTP Fruit

Status:

- A major, visible project is already under construction (NW 62 Ave).
- Another prominent project will begin construction in August (Grand Ave.)
- Two Resurfacing change-order contracts ongoing in Districts 1 & 7. Both contracts are approximately 85% complete.
- Nine Open Construction Contracts will begin work in July and August.
- Street name signs are being replaced at a greater rate today. Crews are working overtime to replace faded signs with the new sign design.
- PWD is hiring staff and acquiring equipment to accelerate the street name sign effort with PTP funds.
- PWD has identified locations (County-wide) for the initiation of the Illuminated Street Name Sign Pilot Program effort. PWD has also identified a contract which will allow PWD to purchase the materials needed to implement this program within 90 days. These 6 foot by 2 foot florescent signs, as seen in Palm Beach County, will be installed on the steel mast arms. Each intersection will have 4 illuminated signs. The locations have been selected based on those mast arms that can accommodate the additional loading and stresses. Below is a listing of the pilot project sites:
 - District 1 - Douglas Rd & NW 199th St
 - District 2 - N Miami Ave & 111th St
 - District 3 - NW 17th Ave & 30th St
 - District 4 - Ives Dairy Rd @ NE 14 Ave
 - District 5 - NW 12th Ave & NW 7th St
 - District 6 - SW 67th Ave & SW 16th St
 - District 7 - SW 67th Ave & SW 88th St
 - District 8 - SW 127th Ave & SW 184 St
 - District 9 - SW 137th Ave & SW 160th St
 - District 10 - Bird Rd & SW 102 Ave, Bird Rd & SW 92 Ave, Bird Rd & SW 87 Ave, SW 117th Ave & SW 56th St
 - District 11 - SW 137th Ave & SW 47th St
 - District 12 - NW 67th Ave & W 84th St
 - District 13 - Miami Lakes Rd & Ludlam Rd

Goal 4: Begin Work on all PWD PTP Projects

Status:

- Each project in the 2-year plan is underway in some fashion (design, consultant negotiations, construction, contract preparation)
- PWD is undergoing negotiations with the Master Consultants for assistance in PTP Projects. These consultants will begin the scope development for all PTP projects in the future years. This will allow PWD to advertise for design services for these projects faster.

Seaport

Goal #1: Maintaining market share and attracting new business.

Status:

On the cargo side, marketing efforts continue to focus on maintaining existing accounts as well as attracting new business. At the last Committee report we apprised you that the PEX 1 all water service from the Far East will be calling in Miami. This service has great growth potential and is anticipated to initially move approximately 12,000 moves per year. We have now received confirmation that the service will commence on June 28. Additionally, the Port is continuing negotiations with its three terminal operators to amend their existing agreements to incorporate certain changes related to time extensions, land re-allocation, increases in throughput levels, etc.

On the cruise side, the seaport welcomed Windjammer Barefoot Cruise for its third consecutive summer season in Miami, its only U.S. mainland homeport. Marketing efforts continue to grow business. Seaport executives will be attending the International Council of Cruise Lines' (ICCL) Congressional Visitation Program in Washington later this month along with the Florida Caribbean Cruise Association's Annual Platinum Meeting.

Also, the port recently completed a survey in cooperation with Royal Caribbean International, Carnival Cruise Lines, Norwegian Cruise Line and Barry University to determine passenger interest in post-cruise tourism potential. The results are currently being compiled. Also, along with the Greater Miami Convention and Visitors Bureau, the seaport launched an online training program targeting travel agents to become "Miami Specialists". This tutorial provides agents the knowledge necessary to book pre- and post-cruise packages in Miami.

Goal #2: Advancing the Infrastructure Program.

Status:

P&O Ports Florida, Inc. was contracted by Miami-Dade County under a development agreement to construct 33 projects as part of the Port's redevelopment program. By mutual agreement, Miami-Dade County and P&O Ports Florida, Inc have executed a termination and assignment agreement. The Port has taken the assignment and is currently working directly with the architects/engineers and construction managers in the fulfillment of the remaining portion of the work.

This Fast Track Development Program for 33 projects has completed 100% of all design requirements and executed 31 project GMPs (Guaranteed Maximum Price) totaling \$101 million of which 12 projects have been completed. Overall completion of this program is scheduled for February 2005.

The Seaport Expedite Program for two (2) new cruise terminals (\$60 million) and multiple infrastructure projects (\$40 million), including crane electrification, marine mooring improvements, container yard development and INS lease improvements to cruise terminal 7 have entered the Pre Construction phase with each of the Construction Managers. The cruise terminals are scheduled for completion within 14

months and the balance of the projects is programmed for completion within an 18-month period. Test pile work has been completed for the cruise terminals and production pile installation is completed at Terminal D. Project GMPs for two of the infrastructure projects totaling \$27 million have been executed.

The Department has been successful in working with state and federal agencies to secure grant funds for security infrastructure projects. These projects are being integrated into the capital development program.

Goal #3: Agreeing on a feasible plan to improve traffic flow on and off Port.

Status:

On-Port: Within the Infrastructure Program, construction of a new road will ultimately separate cargo trucking from cruise traffic on the Port. In addition to being a new security measure, this separation of vehicles is designed to enhance traffic safety and ease traffic flow within the Port. Road construction is advancing at a fast pace with about 65% of the project work completed to date.

Off-Port: The primary route to and from the Port is from I-395 entering/exiting from N.E. 1st and 2nd Avenues. The first step the Port has undertaken in improving off-Port access is to perform road improvements on N.E. 1st and 2nd Avenues from I-395 to 5th and 6th Streets. These improvements include resurfacing, drainage, and right-of-way acquisition (completed) for wider turning lanes for truck traffic, in which the required permits have been obtained. The Public Works Department, on the Port's behalf, has commenced construction of these improvements.

The second step the Port has undertaken is to improve off-Port access to seek an alternate route to the interstate system. The Port will be responsible for road improvements along 5th and 6th Streets similar in nature to those being performed on N.E. 1st and 2nd Avenues. However, at this time this project has been put on hold per FDOT.

Also, the Department continues to work with the appropriate state and federal agencies to move forward with the Port Tunnel project. The FDOT has commenced borings within the proposed tunnel location as part of its re-evaluation study which is to be completed this summer.

Goal #4: Beginning the development process for Maritime Center (i.e. office space, hotel, restaurants, etc.)

Status:

At this time, the Seaport Department has developed a maritime center mixed-use concept with preliminary site layouts as a working tool for further marketing and feasibility analyses.

Consumer Services

Goal #1: Complete implementation of the Limousine Ordinance

Status:

- This goal is substantially completed. Staff is currently working on the establishment of an industry advisory committee, and amendments to established minimum limousine rates that, by ordinance, are required to be 3.3 times higher than the rate for taxicab meter wait time.

Goal #2: Further the transition to owner-operator Taxi Cab System

Status:

- CSD continues to receive and process applications for transfers of taxicab licenses to owner-operators. 188 taxi licenses have been transferred to owner-operators since adoption of the Taxi Ordinance in 1998.
- On May 11, 2004, the Board of County Commissioners approved an ordinance amendment to hold an annual lottery of 38 taxicab medallions in 2004, 2005, and 2006, have a study conducted by March 2006 to review matters related to taxicab use and need, amend the cost of obtaining a lottery medallion, and creating a South Miami-Dade Service Area. Board amendments included adding three additional taxicabs to the lottery in the underserved taxicab service area and requesting a report regarding the availability of evening service in the underserved area.
- A timeline was created for the 2004 taxicab. For the first time, CSD will conduct a series of workshops for potential lottery applicants to ensure full understanding of the process, requirements, the new South Miami-Dade Service Area, and the existing underserved service area. The workshops are scheduled for June 9th (140 West Flagler Street), June 16th (Miami Beach City Hall), June 24th (South Dade Government Center), and June 30th (Joseph Caleb Center). Other locations may be added. It is expected that the lottery application period will close in August, and the actual lottery is projected for December.
- There are 443 of 1,966 taxi licenses (22.5%) held by owner-operators. In 1998, approximately 114 of 1,824 taxi licenses (6%) were held by owner-operators.
- In May, 27 new taxicab chauffeurs completed the Taxicab Chauffeur Apprentice Program training, a prerequisite for obtaining a chauffeur registration for the first time. 1,842 taxi chauffeurs have completed the program since its inception.
- CSD has been tracking the increase in the price of gasoline since December 2003, to determine when a Code-permitted threshold for implementation of a taxicab fuel surcharge would be met. The surcharge, applied on a per trip basis, is permitted when a fuel surcharge formula results in a change of at least 30 cents per trip. That threshold was reached on May 25th. CSD has recommended that the fuel surcharge be implemented. The County Manager has authority under the Code to approve the surcharge for a period up to six months.

Goal #3: Continue to improve consumer protection services**Status:**

- Continued to monitor Comcast Communications' cable system upgrade. The upgrade of the NW Dade and Miami Gardens' areas was completed by the May 30th deadline. The upgrade of an area extending from Aventura to Miami Shores is next in line for completion with a deadline of July 31st.
- CSD held a Small Claims Court Clinic on May 4th at the C. Lawton McCall Community Center.
- CSD conducted a pre-hurricane season price survey of commodities that are normally in high demand prior to and subsequent to a state of emergency for the purpose of detecting price gouging should a hurricane or other type of emergency occur during the remainder of this year.

Goal #4: Institute a streamlined process to license passenger motor carriers, non-emergency vehicles and private school buses**Status:**

- CSD has been embarking on an industry-by-industry review of regulations and reform measures. CSD is presently drafting revisions to Passenger Motor Carrier code sections. This section of the Code regulates services such as tour vans, contract carriers, and jitneys. An initial draft ordinance was circulated to industry and a workshop was held on May 12, 2003. CSD intends to continue the work later in this calendar year.

Other Activities:

- Cooperative Extension educational and other programs included: a tropical fruit workshop for 50 Miami-Dade Public School Family and Consumer Sciences teachers; nutrition training in English and Spanish for 27 Miami-Dade County Child Development Services child care providers and 13 Head Start parents; a personal budgeting program for the Miami-Dade Housing Finance Authority for 39 Miami-Dade County employees; a "Landscape Best Management Practices" program for the Village of Biscayne Parks focusing on right plant selection and care; two hurricane pruning workshops, for homeowners and maintenance industry (40 attended) and public agencies (100 attended); a career preparation workshop for 23 fourth grade children through the 4-H program (KAPOW: Kids and the Power of Work); and a visit to the soil and hydrology lab at the UF/IFAS Tropical Research & Education Center with 10 international visitors representing government and academia from India and Sri Lanka interested in water issues in South Florida.

Aviation

Goal #1: Determine governance structure for MIA

At this time, there is nothing further to report on this matter.

Goal #2: Expediting the Capital Improvement Program

Status:

Effective communication between MDAD, stakeholders, state and federal regulatory agencies, other County departments, building trades and engineering / architectural community continues to be the key to successful implementation of the CIP.

Of the \$4.8 billion CIP, \$1.4 billion has been completed including the new Runway, Central Collection Plaza and two new Fire Rescue facilities. Six new Gates in the D-Extension area of the North Terminal were completed and opened for operations in April 2004. Three additional Gates (D47, D49 and D51) are scheduled to open in mid August 2004. Projects in construction phase total approximately \$2.8 billion and include North Terminal Development, South Terminal Development, Central Chiller Plant, Midfield Apron Taxiway Improvements, Miscellaneous Security Improvements, and Total Airport Management Systems (TAMS) INCLUDING Common Use Terminal Equipment (CUTE), Airport Operations Information Systems (AOIS), Building Management Systems (BMS), Premise Distribution System (PASI).

North Terminal Program schedule has slipped and its current cost estimate exceeds the approved budget. Discussions with American Airlines are continuing to identify causes for the slippage, its mitigation and identification of a realistic estimate for its completion. The duration of County's consultant selection process continues to be a challenge and needs attention to reduce it.

During the Fiscal Year ending on September 30, 2003, \$516 million dollars worth of CIP related design, construction, and quality assurance activities were completed and paid for by MDAD. The pace of CIP implementation is projected to be approximately \$50 million per month through the end of the year 2005 creating approximately 3400 jobs.

Goal #3: Bring final resolution to the noise problem

Status:

MIA's aircraft noise mitigation program continues with progress on many fronts:

- Completed Phase 1 of the draft Environmental Assessment (EA) for Operational Procedure changes at MIA. FAA has determined that the data needs to be rerun. MDAD disagrees with FAA determination. MDAD is currently weighing options.
- Phase 2 of Operational Procedure changes to begin upon FAA approval of Phase 1.
- Produced School Noise Insulation Program (SNIP) report. Being reviewed by senior staff.
- Implementing Noise Mitigation Procedures at Opa-locka Airport (OPF) that were outlined in the EA. The EA was a joint effort between MDAD and the Noise

Abatement Task Force for OPF.

- MDAD staff has completed draft Airport Zoning Ordinances for MIA, OPF and X51. How we proceed will depend on whether the State Legislature's bill exempting Miami-Dade County from the "no-school" zone provisions are signed into law by the Governor.
- Site selection and installation work continues on six additional Permanent Aircraft Noise Monitors around MDAD operated airports. Due to difficulties in obtaining permission from Miami-Dade Parks Department as well as the School Board we have contacted the Public Works Department for assistance. Permit has been obtained from the City of Opa-locka; we will be installing monitors at this location next.

Continue to evaluate the Part 150 issue. Presentation on the 150 process pros/cons will be given to the NATF-MIA in two months

Goal # 4: Reversing the passenger traffic lost by making significant in-roads into new markets, including low-fare carriers, Europe, Africa, etc.

Status:

Low-cost carriers:

Presentation:

- To one domestic low-cost carrier in September 2003. Follow-up continues.
- To second low-cost carrier conducted in November 2003. Follow-up continues -

To third low-cost carrier conducted on March 15, 2004. Follow-up continues.

As a result of the Commission-directed study on competition for low-cost carriers, MDAD is developing a fuller game plan.

Europe: Presentations were conducted to carriers in Ireland and Belgium in June 2003. Follow-up and dialogue now in process. Should airlines decide on Miami, service start-up might occur during late 2004 for Ireland and 2005 for Belgium. No change in status.

New presentations are to be delivered to air carriers in the United Kingdom and in Finland in June 2004.

Middle East: Presentation conducted to major Middle East carrier on December 3, 2003. Follow-up has commenced. Additional presentation materials forwarded to carrier in June 2004.

Africa: Individual presentations were conducted between February and June 2003 to airlines in Senegal, Kenya, Nigeria and South Africa. Status of the African studies is as follows:

Senegal: Private airline interested in Miami service is pursuing financing in order to wet-lease aircraft for the route. No change in status.

Kenya: Nation is under a Category II rating by the FAA. Cannot initiate new service to the US until a Category I rating is achieved. Government is pursuing this goal with the FAA for upgrade in 2004. No change in status.

Nigeria: There is interest in Miami from three private airlines. Nation is also under Category II restraints and needs to pursue FAA upgrade for its airlines to fly to the US. No change in status.

South Africa: Follow-up work and dialogue continues. Additional requests for information and data sent to carrier during March and April 2004.

Asia: Presentations to airlines in China and Hong Kong were conducted in May 2004; follow-up has commenced.

Miami- Dade Transit (MDT)

Goal #1: Implement goals of Peoples' Transportation Plan (PTP)

Status

- **East-West Planning Consultant Selected**

The County Manager has concurred with the Selection Committee's selection of HNTB as the East-West consultant and has also named a negotiation committee to handle the negotiations that are scheduled to start on June 17, 2004. Notice-To-Proceed (NTP) to the consultant is currently scheduled to be issued in August 2004.

- **North Corridor -- State Funding Development**

The Governor's veto of the \$5 million in funding for the North Corridor will delay the State's fiscal participation in this process. Specifically, this development may effect the early participation in planning and possibly early right-of-way acquisition. MDT will continue to work with the Florida Department of Transportation (FDOT) to pursue funding.

- **MDT Marketing Firms**

MDT has contracted with two public relations firms approved by the Board of County Commissioners (BCC) to assist MDT in promoting the PTP and other transit services. Several meetings have already taken place between MDT and Kelley Sword Roy, Inc.; and Carmen Morris Associates, Inc. and Creative Ideas Advertising, Joint Venture. Proposals for marketing transit services and the PTP have been presented to MDT. Marketing of expanded and existing service will begin immediately.

Goal #2: Recreate Department's image through futuristic designs and facilities integrated into the system

Status:

- **Metrorail Rehabilitation**

The Request to Advertise (RTA) package for the rehabilitation of the Metrorail vehicles is currently being finalized. Documents to support a sole-source

negotiation for the purchase of twelve (12) Metromover cars to replace the original 12 Phase 1 Mover vehicles that have reached their 20-year useful life are also being finalized. The final specifications for the Mover vehicle purchase and the rail vehicle rehabilitation are expected to be completed during the month of June 2004.

- **Joint Development Projects**

MDT's joint development projects are moving forward. On May 12th, MDT held a groundbreaking ceremony at the Overtown Metrorail Station for the Overtown Transit Village, a 17-story, 321,000 sq. ft. (rental space) county office building with parking and retail. MDT expects this project to be completed at the end of 2005. MDT will occupy seven of the top floors for its administrative offices (apx. 100,000 sq. ft.) and provide needed office space due to the rapid expansion of the PTP.

At the Santa Clara and Allapattah Metrorail Stations, ribbon cutting and dedication ceremonies were held on Friday, May 21, 2004 for two exciting and affordable housing projects adjacent to the stations. Tenants have already moved in to what has proven to be very popular and much needed housing in this community. MDT is also looking forward to construction starting shortly on 200 additional units on the Santa Clara site. Dadeland North Phase III "Towers of Dadeland", which are market rate residential apartments, is currently under construction. These projects, and our entire joint development program, encourage ridership, spur economic development in the communities, and provide funds to Transit.

Goal #3: Improve the system's reliability

Status

- **Bus Maintenance Apprenticeship Program**

MDT has received several inquiries regarding the newly implemented Bus Maintenance Technician Apprenticeship Program. The program is generating a lot of interest because it provides fundamental training and a well paying job to people who have little or no experience working on an automotive. MDT implemented this initiative under the sponsorship of Commissioner Jimmy Morales with the approval of the BCC, in conjunction with the School Board, South Florida Workforce and Miami-Dade Employee Relations Department (ERD) to enhance employment opportunities in the community. The first forty (40) enrollees graduated May 24, 2004 and started working the same day. Their pay range is \$16.86 – 27.08 per hour. Twenty (20) students currently enrolled in the program will be graduating at the end of July 2004. Classes are held at Miami Lakes and Robert Morgan Technical Education Centers. This program has received national attention and may be used as a model for other transit properties.

Goal #4: Improve the courtesy and customer service provided

Status

- **MDT Employees' Forum**

MDT is in the process of implementing an internal Employees' Forum for its more than 4,000 employees to provide an opportunity for MDT employees to voluntarily provide input on improving the department. Additionally, the Director will use these forums as an opportunity to keep employees informed about the People's Transportation Plan (PTP) and other important projects that the department is endeavoring in. The sessions will be held two times a day, once in the morning and once in the evening, to accommodate varied shifts of operational personnel. The forums will be planned at each of MDT's six (6) operations and maintenance facilities for Bus, Rail and Mover. All employees will be encouraged to attend. MDT's Senior Management will be required to attend.